

## MODELING AND MIP-HEURISTICS FOR THE GENERAL LOTSIZING AND SCHEDULING PROBLEM WITH PROCESS CONFIGURATION SELECTION

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**ABSTRACT.** In some industrial contexts, such as in the molded pulp, paper, furniture and electrofused grain industries, items or final products are obtained by processes that can produce several types of products simultaneously. These processes are considered here as any specific mode of operation or configuration of a production system that can produce several different items simultaneously and in varied quantities. The production planning and scheduling in these industrial contexts involve decisions of: i) configuration selection of these processes; ii) production lot sizing of selected configurations; and iii) decisions of scheduling these selected configurations. In this work, a mixed integer programming model (MIP) is presented to adequately represent this integrated problem, called the general lotsizing and scheduling problem with process configuration selection. In order to achieve effective production plans at acceptable computational times in practice, Relax-and-Fix and Fix-and-Optimize heuristics based on this model are also presented. Computational experiments were performed solving the model with an optimization solver and applying the proposed heuristics in examples inspired in molded pulp, furniture and electrofused grain packaging companies. The results show that MIP-heuristics can solve the problem more effectively (good quality solution in acceptable time) than simply using the solver for the mathematical model.

**Keywords:** Lot sizing and scheduling, process configuration selection, mixed integer programming, MIP-heuristics.

### 1 INTRODUCTION

The short-term production planning problem for intermittent processes, in general, is a lotsizing and scheduling problem. Lot sizing involves decisions of how much to produce to meet the demand of the final products, respecting the production capacities and considering the costs

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involved. When the change of production from one product to another consumes resources (time, material, labor) and generates costs dependent on the production sequence of the lots, the scheduling decisions of the lots become more important. As resource consumption influences lot sizing, it is increasingly common to integrate these decisions into decision making (Clark et al., 2011). In some literature reviews, such as in Drexl & Kimms (1997), Jans & Degraeve (2008) and Copil et al. (2017), the integration of lotsizing problems and scheduling can be observed.

In several industrial contexts, such as the chemical, oil, paper and cardboard, furniture, molded pulp, electrofused grains, wood and foundry industries, among others, products demanded are, in general, manufactured using production processes that produce several products simultaneously (Johnson & Montgomery, 1974). These processes are considered here as any specific mode of operation or configuration of a production system that can produce several different items simultaneously and in varied quantities. For example, in a furniture company, a sheet of wood can be cut in several ways, i.e., there are several possible cutting patterns to cut the sheets and to obtain a set of items from each pattern. A cutting pattern can be configured in cutting equipment to obtain a single type of item in several quantities, or several types of items in different quantities of each type. In the latter case, each cutting pattern is configured as a simultaneous production process of several types of items. To produce all the items demanded in a planning horizon, a combination of process configurations (cutting patterns) must be selected to cut the sheets (Melega et al., 2018).

In another example, in an electrofused grain company, the raw material (quartz and petroleum coke, for example) is transformed into grains through a series of industrial processes. These grain are classified according to their size by a set of different vibrating sieves, which together separate the grains into different granulometric ranges. That is, each set of sieves allows the simultaneous production of several grain sizes and in different quantities of each size, similar to the example of the cutting pattern in the furniture company. To produce the grains in the required sizes and quantities, various process configurations (i.e., various combinations of different vibrating sieves) must be selected for use (Luche et al., 2009).

Selecting the configuration and scheduling of these configurations can influence planning and production control decisions, that is, the quantity and variety of products produced, the consumption of resources and the use of capacities. The problem of this production planning can be called a general lotsizing and scheduling problem with process configuration selection. Note that this problem involves configuration selection decisions of these processes, production lotsizing decisions of the selected configurations and scheduling decisions of these configurations. Each production lot contains several types of products being produced simultaneously. It should be noted that this problem is different from the general problem of lot sizing and scheduling, where each lot contains only one type of product.

Several examples of industries that use processes with simultaneous production of different products have already been studied in the literature. However, these papers are applied to specific cases of these industries, considering the particularities of their production processes and other specificities of their planning environments. In general, the solution methods are also customized

and specific to the cases studied and difficult to adapt to the cases of other industries, whether specialist or mathematical programming heuristics. Therefore, the objective of this study is to present a mathematical modelling and solution methods for the general lotsizing and scheduling problem with process configuration selection. To the best of our knowledge, there are few studies addressing this problem in the literature in contrast to the traditional lotsizing and scheduling problem, which has been extensively studied.

The main contributions of this paper are: (i) the presentation of an integer mixed programming model (MIP) that includes the objectives and constraints of the problem integrated with process configuration selection. The model must consider inventory balancing constraints to meet demands, capacity constraints and identification of changes in production process configurations. These process configuration changes result in times and costs dependent on the production sequence of the configurations. The proposed model represents the decision making for this type of problem and presents the traditional constraints adapted from the lotsizing and scheduling problem, besides the process configuration selection decisions. The objective function aims to minimize inventory costs, delay and change of production process settings. (ii) The proposal of a set of heuristics based on mathematical programming as the solution method for the model. These heuristics can be easily adapted when additional specificities need to be considered in the problem and incorporated into the mathematical model. Several solving strategies are investigated that comprise constructive and improvement heuristics, specifically the MIP-heuristics Relax-and-Fix and Fix-and-Optimize.

In Section 2, we discuss how a process and its configurations compose the industrial environment of a process industry. The lotsizing and scheduling problem with process configuration selection is defined in Section 3 and a general mathematical model is proposed. MIP-heuristic solution methods are proposed for the problem in Section 4. The results of the computational tests, with examples inspired by molded pulp packaging, furniture and electrofused grain companies, are presented in Section 5. Finally, the conclusions and future directions of the research are presented in Section 6.

## 2 LOTSIZING AND SCHEDULING PROBLEM WITH PROCESS CONFIGURATION SELECTION

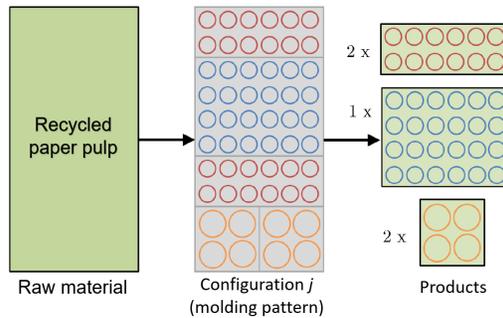
Process industries are those that add value to materials by mixing, separating, forming or chemical reactions (Kopanos & Puigjaner, 2019). Processes can be continuous or batch-based and generally require strict process control and high investments. Fransoo & Rutten (1994) classify process industries as presented in Table 1. The production flow differentiates between batch production and continuous production. Process industries that produce in batches have a large set of types of items produced in small quantities. On the other hand, continuous production flow presents a low variety of items produced in large volumes. The difference between the items is small since the processing of the items follows very similar production routings and, in general, the value added in the item is low.

**Table 1** – Typology for Process Industries. Fransoo & Rutten (1994).

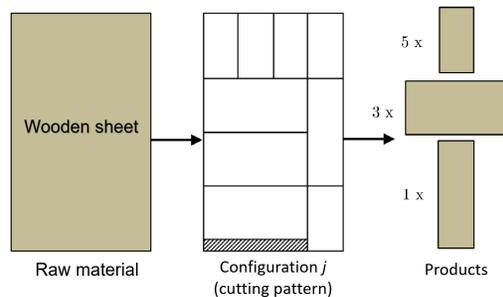
Batch/mix				—————→	Process/flow			
Drugs	Speciality chemicals	Rubber	Major chemicals	Paper	Brewers	Steel	Oil	

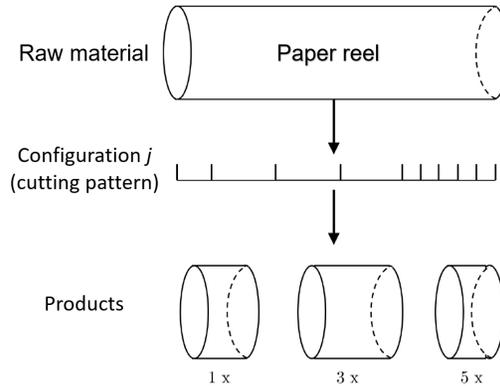
In these industries, the same process can produce more than one type of product and one type of product can be produced by several alternative process configurations. Figures 1, 2 and 3 show examples of this feature in process industries. Figure 1 presents an example of a process used in the molded pulp packaging industry. This type of industry uses a set of molds to produce packaging for eggs and fruits, made from pulp produced from recyclable paper. In this example, the selected process configuration can produce 3 different types of products at each mold stamping: two packs for 12 eggs, one pack for 24 eggs and two packs for 4 fruits. Other mold configurations can be used to produce different types of products and/or in other quantities. An alternative configuration could produce only 2 different types of products at each stamping: three packs for 12 eggs and four packs for 4 fruits. Having different possible configurations, the sequence of the configurations and the time of use of each one should be defined.

**Figure 1** – Example of a production process configuration in a molded pulp packaging industry.



**Figure 2** – Example of a production process configuration in a furniture industry.



**Figure 3** – Example of a production process configuration in a paper industry.

Figures 2 and 3 show the case where the process configuration is a cutting pattern that cuts larger units (raw material) into smaller units ordered by customers. Figure 2 depicts the case of a furniture industry, where a sheet of wood (or a pack of sheets) is cut according to a two-dimensional cutting pattern for the production of items used in furniture assembly. Note that in this process three types of items are produced in different quantities. Figure 3 shows a one-dimensional cutting pattern (configuration) in a paper industry, where a large reel of paper is cut into smaller-sized reels to obtain different products.

Note that, in each case, there may be many possible process configurations to be used, and the process configuration selection decision must be integrated with the remaining production planning decisions. Unlike the flexibility problem of Fiorotto et al. (2018), which studies different known paths in the production process among the available machines, our proposal addresses the different configurations of a process (mixing, separation, conformation or chemical reactions) that are known a priori.

The flexibility of the selection of these configurations and the integration with lotsizing and scheduling decisions can allow important reductions in inventory and waste of materials.

## 2.1 Lot sizing and scheduling

The lotsizing and scheduling problem has been presented in the literature in different types of industries, such as beverages (Toscano et al., 2019, 2020), foundries (Furtado et al., 2019; de Araujo et al., 2008), textile (Camargo et al., 2014), glass packaging (Fachini et al., 2018), animal nutrition (Clark et al., 2010), poultry (Boonmee & Sethanan, 2016), paper (Leao et al., 2017), pulp (Furlan et al., 2015), food (Claassen et al., 2016), among others. The complexity of these problems is influenced by the characteristics of the production system, such as time horizon, number of levels in product production, number of products, capacity and resource constraints, damage to items in inventory, demand, presence of exchanges, lack of products, among others (Karimi et al., 2003).

In the manufacturing of some products such as feed, soft drinks, beer, foundry among others, the production sequence influences their costs and production times (Ferreira et al., 2012; Toledo et al., 2009). This problem can be solved in two phases: in the first, the quantity to be produced is defined, considering demand, production capacity and inventories (lotsizing problem). In the second phase, the sequence of this production is defined, considering the times and costs of production changeovers between products. In this case, the changeover times and costs depend on the defined sequence of production of the lots. For a better solution approach, several authors (see Drexl & Kimms (1997) and Copil et al. (2017)) present models considering the integrated problem of lot sizing and scheduling, which define what to produce, lot quantities and the sequence of the lots. In general, each lot refers to the quantity produced of a single type of product at a time.

The lotsizing and scheduling problem can be represented by several different mathematical models, depending on the characteristics of the problem, as can be seen in Drexl & Kimms (1997). Among the models, the General Lotsizing and Scheduling Problem (GLSP) is a mathematical model that integrates the lot sizing and scheduling of several products in a single machine, subject to capacity constraints (Karimi et al., 2003). According to Almada-Lobo et al. (2015), the GLSP, together with CLSD (Capacitated Lotsizing Problem with sequence-dependent setups), are the most studied models in the literature. Fleischmann & Meyr (1997) present GLSP considering a planning horizon of  $|T|$  periods, which are divided into a set of  $|S_t|$  sub-periods. A single item is produced by sub-periods, therefore it is easy to differentiate the production sequence. This model has been used in several papers for this facility (for example: Ferreira et al. (2008), Toso et al. (2009), Martínez et al. (2016) and others).

## 2.2 Process configuration selection

Lotsizing and scheduling models used for industries with discrete production can be adapted to process industries to address the production specificity following alternative process configurations. Some authors have already studied some formulations and methods of resolution for the lotsizing and scheduling problem with process configuration selection for different industries. Sahinidis & Grossmann (1992) present a model for lot sizing and scheduling and process configuration selection for the chemical industry. Lu & Qi (2011) presented models for the chemical and poultry industries and proposed heuristics. Gaudreault et al. (2011) proposed two mathematical models for the problem of process configuration selection and its sequencing in the wood industry, the first based on mixed integer programming and the second on constraint programming.

In oil refineries (Shi et al., 2014; Persson et al., 2004; Göthe-Lundgren et al., 2002), production decisions involve selecting process configurations for each production unit over the planning horizon to determine the quantities of diesel, gasoline and other types of products that depend on the process configurations. Chunpeng & Gang (2009) proposed two strategies to integrate production planning and process configuration scheduling in refineries, the first uses a rolling horizon and the second uses a two-stage decomposition. In the electrofused grain industry, the

size of the manufactured grain depends on the set of sieves used. Luche & Morabito (2005) proposed a mathematical model that consists of a combination of the problem of process configuration selection and the lot sizing problem. A constructive heuristic was also proposed as a solution method for this problem in Luche et al. (2009).

Martínez et al. (2016) and Martínez et al. (2018) studied a molded pulp packaging industry and proposed models aimed at reducing setup and inventory costs. Due to the large number of existing molding patterns, which are difficult to enumerate in advance, the selection of the process configuration is also a model decision. Martínez et al. (2019) proposed solution methods to solve the models based on Branch-and-Check. In the furniture, paper and steel industries this integration also occurs regarding lot sizing, scheduling and process configuration selection with the generation of configurations. In these cases, items are obtained by cutting larger objects following a cutting pattern. Each cutting pattern is a process configuration and is usually done by solving several cutting and packaging problems. These studies can be found in Gramani et al. (2009) and Alem & Morabito (2013) for the furniture industry, in Poltroniere et al. (2008) for the paper industry and in Nonås & Thorstenson (2008) for the steel industry. The proposed solution methods are Lagrangean heuristics, column generation methods and specialist heuristics for sub-problems.

### 2.3 Research proposal

In this paper, the mathematical model proposed for the general lotsizing and scheduling problem with process configuration selection is in line with the basis of the models presented in the literature. The GLSP is adapted to include process configuration selection decisions and, thus, several products can be produced per subperiod. Each lot is related to the production time of a process according to the selected configuration (instead of the produced quantity of an item, as in GLSP). That is, the quantity of items is determined by the usage time of each of the configurations of the production process and the scheduling of configurations must be defined in the planning horizon. In this case, it can be stated that the set of configurations is known a priori.

The proposed solution methods for the problem are mathematical programming heuristics which are generally easy to adapt to possible changes in the mathematical model. In the literature, although some heuristics of the Relax-and-Fix and Fix-and-Optimize types can be found, most of the solution methods are specific to the problem of each industry addressed. Therefore, we propose a set of constructive and improvement heuristics combinations based on mathematical programming.

## 3 PROBLEM DEFINITION

The lotsizing and scheduling problem with process configuration selection aims to determine the quantity of items to be produced during a planning horizon to meet a known demand. The production of the items occurs by processes, therefore it is necessary to select the configuration of production processes that will be used. It is worth mentioning that all possible configurations

are known a priori. The case of generating new configurations is not dealt with in this paper and depends largely on specific characteristics of the production process involved. For example, generating process configurations in molded pulp packaging industries involves several specificities of the equipment and is not a simple task, as discussed in Martínez et al. (2016, 2018). The planning horizon comprises  $|T|$  time periods, which are divided into  $|S_t|$  subperiods. In each subperiod, only one configuration of the production process can be used, but several types of items can be produced. In the case of changeover between two different production process configurations during the planning horizon, there is production time consumption and the changeover also incurs costs dependent on the production sequence. The total time consumed in a period, which includes the setup times of the machines and the production of the items, is limited to the time available in the period.

The production plan must consider that inventories and backlogs are allowed but they incur costs. Consequently, a production plan with minimum costs of inventory and backlogging of items and setup of production processes is desired. By considering the characteristics of the problem, the GLSP (General Lotsizing and Sequencing Problem) with some adaptations can represent the problem described. After presenting the model, some considerations are made about the differences from the classic GLSP model.

Consider the following indexes, parameters and decision variables:

<i>Indexes</i>	
$i \in N$	products;
$j, k \in K$	process configurations;
$t \in T$	periods;
$s \in S_t$	subperiods;
$F_t$	first sub-period of the period $t$
$L_t$	last sub-period of the period $t$

<i>Parameters</i>	
$I_{i0}$	initial inventory of the product $i$ ;
$d_{it}$	product demand $i$ in the period $t$ ;
$p_{ij}$	units of the product $i$ obtained from the process configuration $j$ per unit of time (hours);
$cap_t$	available capacity (hours) in the period $t$ ;
$st_{jk}$	setup time required in the change of configuration $j$ to the configuration $k$ of the process;
$c_{jk}$	setup cost involved in the change of configuration $j$ to the configuration $k$ of the process;
$h_i$	inventory cost of one unit of the product $i$ per period;
$b_i$	backlogging cost of one unit of the product $i$ per period.

Variables	
$X_{js}$	process usage time in configuration $j$ in subperiod $s$ ;
$I_{it}$	inventory of product $i$ at end of period $t$ ;
$B_{it}$	backlog of product $i$ at the end of the period $t$ ;
$Y_{js}$	1, if the machine is prepared for the configuration $j$ in the subperiod $s$ ; 0, otherwise;
$Z_{jks}$	1, if a changeover from the configuration $j$ to the configuration $k$ occurs in the subperiod $s$ ; 0, otherwise.

$$\text{Minimize } \sum_{i \in N} \sum_{t \in T} (h_i I_{it} + b_i B_{it}) + \sum_{j, k \in K} \sum_{s \in S} c_{jk} Z_{jks} \quad (1)$$

### Subject to

$$I_{i(t-1)} - B_{i(t-1)} + \sum_{j \in K} \sum_{s \in S_t} p_{ij} X_{js} = d_{it} + I_{it} - B_{it}, \quad \forall i, t \quad (2)$$

$$\sum_{j \in K} \sum_{s \in S_t} X_{js} + \sum_{j, k \in K} \sum_{s \in S_t} st_{jk} Z_{jks} \leq cap_t, \quad \forall t \quad (3)$$

$$X_{js} \leq cap_t Y_{js}, \quad \forall j, t, s \quad (4)$$

$$\sum_{j \in K} Y_{js} = 1, \quad \forall t, s \in S_t \quad (5)$$

$$Y_{jL_{(t-1)}} = \sum_{k \in K} Z_{jkF_t}, \quad \forall j, t \quad (6)$$

$$Y_{j(s-1)} = \sum_{k \in K} Z_{jks}, \quad \forall j, t, s \in S_t \setminus F_t \quad (7)$$

$$Y_{ks} = \sum_{j \in K} Z_{jks}, \quad \forall k, t, s \in S_t \quad (8)$$

$$Y_{js} \in \{0, 1\}, X_{js} \geq 0 \quad \forall j, t, s \in S_t \quad (9)$$

$$I_{it}, B_{it} \geq 0 \quad \forall i, t \quad (10)$$

$$Z_{jks} \geq 0 \quad \forall j, k, t, s \in S_t \quad (11)$$

The objective function (1) aims to minimize the costs of inventory, backlogging and change of production process configurations. Constraints (2) define the inventory balance for each product  $i$  in each period  $t$ . Constraints (3) ensure that process usage time and machine setup time are limited by capacity in each period  $t$ . In case of production using configuration  $j$  in subperiod  $s$ , the constraints (4) impose that the machine must be prepared for this process configuration in this subperiod. Constraints (5) impose that the machine is prepared for one configuration in each subperiod of the planning horizon. Constraints (6) - (8) are replacements for constraints ( $Z_{jks} \geq Y_{j(s-1)} + Y_{ks} - 1, \forall j, k, s$ ) and define  $Z_{jks}$ , i.e. when there is a change of process configurations on the machine (for more details on the disaggregated form of these constraints, see Wolsey (1997)).

Constraints (6) relate the configuration  $j$  prepared in the last sub-period of the period  $t - 1$  ( $L_{t-1}$ ) to a change identified at the beginning of period  $t$  (sub-period  $F_t$ ). Constraints (7) relate con-

figuration  $j$  prepared in subperiod  $s - 1$  to an identified change in the next subperiod  $s$ . Finally, constraints (8) define that if configuration  $k$  is prepared in subperiod  $s$ , there is a process change in that subperiod. Note that variables  $Z_{jks}$  can assume values 1 when  $j = k$ . In this case, it is enough to have the costs  $c_{jk}$  properly parameterized. The decision variable domains are described in constraints (9) and (11).

By simplicity and without loss of generality, the costs are considered period independent. If the characteristic of the problem requires that the costs be different from period to period, cost parameters such as  $h_{it}$ ,  $b_{it}$  and  $c_{jkt}$  and changes according to the objective function can be considered.

As can be seen, variables  $I$  and  $B$  are interpreted identically to the classic GLSP model. However, variables  $X$ ,  $Y$  and  $Z$  in the classic GLSP represent respectively: the lot sizes of the products, the setup to produce the products and, the changeover of setups for the products in the machines. In the extension proposed in this paper, variables  $X$ ,  $Y$  and  $Z$  represent respectively: the usage time of a specific process configuration, the setup for a specific configuration, the changeover of setups between two different configurations. The demand balance constraints are also modified, where the lot sizing variables  $X$  are multiplied by a factor which represents the number of units of each product obtained by each process per time unit.

## 4 MIP-HEURISTICS

A heuristic is a set of steps that aims to achieve a good quality solution in a short computational time. Karimi et al. (2003) divide heuristics for lot sizing problems into two categories: specialized heuristics and heuristics based on mathematical programming.

Despite the similarity of the lot sizing and scheduling problem and the problem addressed in this paper, the specialized heuristics are not easily adapted to the case that includes the process configuration selection. When adapting, the configuration that produces the demanded products must be selected. In order to avoid an accumulation of stocks, the configuration should not produce large quantities of non-demanded items. In addition, the configuration considering the changeover times and costs between these two configurations used must be selected.

### 4.1 Heuristics based on mathematical programming

Heuristics based on mathematical programming, or hybrid heuristics, combine heuristics with exact mathematical programming methods. These heuristics usually provide good solutions to the lot sizing and scheduling problem, they are more general and can be easily adapted to different problems. However, in general they are more difficult to implement than specialized heuristics due to the necessary technical concepts and have a higher computational complexity for real problems (Maes & Wassenhove, 1988; Karimi et al., 2003). According to Pochet & Wolsey (2006), this method consists of modifying the mixed integer programming (MIP) through relaxation of constraints, relaxation of integrality or fixing some variables. By understanding the use of the MIP, these heuristics are also called MIP-heuristics. Within this category of heuristics, the

most common for the lotsizing and scheduling problems are the Relax-and-Fix and the Fix-and-Optimize heuristics. They are explored as solution methods for the present general lotsizing and scheduling problem with process configuration selection.

**4.1.1 Relax-and-Fix**

This is a constructive heuristic based on exact mathematical programming methods that was proposed by Dillenberger et al. (1994). The integer variables are partitioned into  $P$  sets, where  $Q_p$  is the set of variables of the partition  $p$ , and  $p = 1, 2, \dots, P$ . The size of  $P$  defines the number of iterations of the heuristics. In our case, the variables can be split by period, i.e.,  $P = |T|$ . For the iteration  $p = 1$ , the decision variables of sets  $Q_1$  (from the first period) are defined as integer and the remaining variables are relaxed, creating the  $MIP^1$  problem. The integer values found for  $Y_{js} | s \in Q_1$  (all the variables of the sub-periods that compose the first period) of the best feasible solution in the iteration  $p = 1$  are fixed in the following iterations. The integer values found for  $Y_{js}$  in previous iterations are defined as  $\bar{Y}_{js}$ . Subsequently, for the remaining sets  $p, 2 \leq p \leq P$ , the  $MIP^p$  contains the variables ( $Y_{js} | s \in Q_1 \cup Q_{p-1}$ ) fixed at the values of  $\bar{Y}_{js}$  found in the previous problem ( $MIP^{p-1}$ ). The variables in the set  $Q_p$  are defined as integers, as shown in the following model.

$$(MIP^p) \quad \text{Minimize} \quad \sum_{i \in N} \sum_{t \in T} (h_i I_{it} + b_i B_{it}) + \sum_{j, k \in K} \sum_{s \in S} c_{jk} Z_{jks} \quad (12)$$

**Subject to**

$$(2) - (8) \quad (13)$$

$$X_{js} \geq 0 \quad \forall j, t, s \in S_t \quad (14)$$

$$I_{it}, B_{it} \geq 0 \quad \forall i, t \quad (15)$$

$$Z_{jks} \geq 0 \quad \forall j, k, t, s \in S_t \quad (16)$$

$$Y_{js} = \bar{Y}_{js} \quad \forall j, s \in Q_1 \cup \dots \cup Q_{p-1} \quad (17)$$

$$Y_{js} \in \{0, 1\} \quad \forall j, s \in Q_p \quad (18)$$

$$Y_{js} \in [0, 1] \quad \forall j, s \in Q \setminus (Q_1 \cup \dots \cup Q_p) \quad (19)$$

After solving all the  $P$  iterations, if all the  $p$  subproblems are feasible, then  $(\bar{X}_{js}, \bar{I}_{it}, \bar{B}_{it}, \bar{Y}_{js}, \bar{Z}_{jks})$  is the feasible solution of heuristics Relax-and-Fix (Pochet & Wolsey, 2006). Algorithm 1 presents a general algorithm for the heuristics presented in this paper. Several studies using Relax-and-Fix to find a good solution in a short computational time or to find an initial solution from other heuristics to lotsizing and scheduling problems can be found in the literature. The papers by Toso et al. (2009), Ferreira et al. (2010), Seeanner & Meyr (2013), Baldo et al. (2014) and Furtado et al. (2019) are examples of lotsizing and scheduling formulations in different industries that use different heuristic strategies Relax-and-Fix to solve the MIP model. In addition, Absi & van den

Heuvel (2019) analyze the complexity of Relax-and-Fix heuristics and point out that their use is effective for large-scale multi-item/multi-stage lotsizing problems with capacity constraints.

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**Algorithm 1:** Relax-and-Fix

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**Data:** Problem parameters

**Result:** Solution  $S$

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1  $S \leftarrow \emptyset$ ;
2 Create the initial MIP problem with  $Y_{js} \in [0, 1] \forall j, s$ ;
3 for  $p = 1, \dots, P$  do
4   Define as integer the variables  $Y_{js} \in \{0, 1\} \forall j, s \in Q_p$  ;
5   Solve the MIP $p$  problem ;
6   if there is feasible solution then
7     Fix the results of the integer variables  $Y_{js} \forall j, s \in Q_p$  ;
8      $S \leftarrow$  submodel solution  $(\bar{X}_{js}, \bar{I}_{it}, \bar{B}_{it}, \bar{Y}_{js}, \bar{Z}_{jks})$ ;
9   else
10    Return  $\emptyset$ ;
11  end
12 end
13 Return  $S$ ;

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The partitioning of decision variables could vary, but the most common in the literature for the lotsizing problem is based on time periods. The lotsizing and scheduling problem with process configuration selection presented in the previous section has only the setup state variables ( $Y_{js}$ ) as integers. In this case, we consider  $Q_t = \{Y_{js} | j \in K, s \in S_t\}$  as the set of variables of the period  $t$ . Besides defining how to partition the variables, the strategy for exploring the partitions can vary: from the beginning to the end of periods; from the end to the beginning of periods; and having overlapping periods with integer variables and with variables that should have their values fixed. Several strategies are explored in this paper:

**Relax-and-Fix Forward:** Algorithm 1 represents the heuristic. In a period-based variable partitioning, the forward strategy starts fixing the variables from the first period with the ( $p = 1$ ) partition and ends in the last period with the partition ( $p = |T|$ ). That is, period-by-period, the values of the decision variables are fixed from the first period as indicated in line 3 of Algorithm 1.

**Relax-and-Fix Backward:** In the backward strategy, the fixing of variable values starts from the partition of the last period  $p = |T|$  and ends in period  $p = 1$ . In Algorithm 1, line 3 would be changed to “**for**  $p = P, \dots, 1$ , **step**  $p = p - 1$  **do**”.

**Relax-and-Fix Overlapping:** In this strategy, the difference is in the number of variables of the partition that have the values fixed in each iteration. The proposal is to fix values for half of the variables, for example, in iteration  $p$  the second half of the variables of period  $p - 1$  and the first half of the sub-periods of period  $p$ . The second half of the variables of period  $p$  remains integer and free to be optimized again together with the next period. This strategy is similar to

Relax-and-Fix Forward, however, constraints (17) in model (12)-(19) are changed to fix values in the appropriate variables.

**Relax-and-Fix Minimizes Backlogs:** the strategy is similar to *Forward*. However, at the end of each iteration, it is checked if there is a backlog in meeting demand. If there is, the iteration is solved again with the freedom to optimize the variables of the last period previously fixed. This strategy is done until there are no more backlogs, or the variables of all periods are free for optimization (dos Santos Diz et al., 2019). In Algorithm 1, after line 5, the following loop is inserted:

---

**Algorithm 2:** Subroutine for checking backlogs

---

```

5.1  $p' = p$ ;
5.2 while there is a backlog or  $p' == 1$  do
5.3    $p' = p' - 1$ ;
5.4   Release the integer variables  $Y_{js} | s \in Q'_p$  previously with fixed values;
5.5   Solve the resulting MIP problem;
end

```

---

In this paper, these four strategies of Relax-and-Fix heuristics and other applications in combination with improvement heuristics are investigated and compared with each other, as described in Table 3 in the section on computational experiments.

### 4.1.2 Fix-and-Optimize

Fix-and-Optimize is an improvement heuristic, that is, it performs improvement movements in a previously given solution. The procedure consists of using the MIP model by fixing the values of the decision variables and releasing a variable partition to be optimized along with all the continuous variables. The integer variables of the model are partitioned into  $P$  sets, where  $Q_p$  is the set of variables of partition  $p$ , where  $p = 1, 2, \dots, P$ . In any iteration of the method, the integer variables are fixed to the best incumbent solution  $(\bar{Y}_{js})$ . Except for iteration  $p$ , the variables of the set  $Q_p$  are not fixed but are defined as integers and the following model is solved. Algorithm 3 describes the step-by-step of heuristics.

$$(MIP^p) \quad \text{Minimize} \quad \sum_{i \in N} \sum_{t \in T} (h_i I_{it} + b_i B_{it}) + \sum_{j,k \in K} \sum_{s \in S} c_{jk} Z_{jks}$$

**Subject to**

$$\begin{aligned}
& (2) - (8) \\
& X_{js} \geq 0 \quad \forall j, t, s \in S_t \\
& I_{it}, B_{it} \geq 0 \quad \forall i, t \\
& Z_{jks} \geq 0 \quad \forall j, k, t, s \in S_t \\
& Y_{js} = \bar{Y}_{js} \quad \forall j, s \in Q \setminus Q_p \\
& Y_{js} \in \{0, 1\} \quad \forall j, s \in Q_p
\end{aligned}$$

**Algorithm 3: Fix-and-Optimize****Data:** Instance, parameters, initial solution  $(\bar{Y}_{js})$ ;**Result:** Solution  $S$ **for**  $p = 1, \dots, P$  **do**

$Y_{js} |_{s \in Q_p}$  are released variables;  
 $Y_{js} = \bar{Y}_{js} |_{s \in Q \setminus Q_p}$  : fix the results of the integer variables;  
 Solve the submodel  $MIP^p$ ;  
**if** the solution is better than  $S$  **then**  
 1      $S \leftarrow$  submodel solution  $(\bar{X}_{js}, \bar{I}_{it}, \bar{B}_{it}, \bar{Y}_{js}, \bar{Z}_{jks})$ ;  
**end**

**end**Return  $S$ ;

Fix-and-Optimize is well used in lotsizing and scheduling problem, mainly in combination with other constructive heuristics, such as Relax-and-Fix which provides an initial solution. The papers by Sahling et al. (2009), Helber & Sahling (2010), Baldo et al. (2014), Toledo et al. (2015), Tempelmeier & Copil (2016) and Soler et al. (2019) are examples of the combined application of Relax-and-Fix and Fix-and-Optimize. The partitioning of decision variables can vary, but the most common in the literature for the lotsizing problem is based on time periods. The lotsizing and scheduling problem with process configuration selection, presented in the previous section, has only the setup state variables  $(Y_{js})$  defined as integers. In this case, the partitioning can be based on configurations ( $|K|$  partitions) or, in a classic way, based on periods ( $|T|$  partitions).

In this paper, Fix-and-Optimize is experimented with the two options of variable partitioning, by configurations and by periods. As an initial solution is required, Fix-and-Optimize is tested and compared in combination with Relax-and-Fix heuristics in several combinations, as described in Table 3 in the next section.

**5 COMPUTATIONAL EXPERIMENTS**

The computational experiments performed with the model and heuristics aim to produce results to compare the quality of the solutions obtained and the computational time to find them.

Next, tests for the resolution of the MIP model and various combinations of MIP-heuristics are reported. The Relax-and-Fix heuristics and their combinations with the Fix-and-Optimize heuristics with partitions of the configurations and periods are tested. The experiments of five combinations of Relax-and-Fix and Fix-and-Optimize heuristics are reported. According to preliminary tests, in which 8 combinations were tested, the combinations presented below seemed more promising and only they were investigated in the study.

The instances used in computational tests represent three types of process industries and are divided into three groups each. The instances of the molded pulp packaging company were based on the real data presented in Martínez et al. (2019). The G1 and G2 groups are data cutouts, while in G3 group the data are randomly generated based on practice. The instances of the furniture company are cutouts of the instances presented in Alem et al. (2010).

The instances of the electro-fused grain company are cutouts of the instances presented in Luche et al. (2009). The cutout aims to consider a single process with a single machine.

Table 2 shows the number of variables and parameters present in the instances of each group, where  $|T|$  is the number of periods,  $|S|$  is the number of sub-periods, “Continuous” is the number of continuous variables and “Binary” is the number of binary variables.

**Table 2** – Parameters of the instances used in the computational tests.

		Products	Configurations	$ T $	$ S $	Continuous	Binary
Molded Pulp	G1	14	19	4	40	872	15.200
	G2	8	70			2.864	198.800
	G3	20	40			1.760	65.600
Furniture	G1	6	40	8	32	1.328	52.480
	G2	6	60			1.968	117.120
	G3	6	80			2.608	207.360
Electrofused Grains	G1	5	50	19	57	2.945	145.350
	G2	10	50			3.040	145.350
	G3	5	149			8.588	1.273.950

## 5.1 Computational results

The computational tests were performed on a machine with an Intel i7 processor containing 16 GB of RAM. The execution time limit of CPLEX v.12.5 for each method and for each of the instances was 3,600 seconds. For heuristics, the total time was divided equally into the total number of iterations (partitions) required by the method. Thus, instances that contain more partitions provide less time per iteration, since the number of iterations is related to the number of partitions. With less time available for one iteration, the solver may not find the optimal solution for that partition. This may imply worse quality solutions at the end of the iterations when compared to other solutions that had longer solution time available. Similarly, when we compare the use of one method with P partitions with another method that additionally uses P partitions in an

improvement procedure, there is no guarantee that the method with the improvement procedure has better solutions. This is because we cannot guarantee that each iteration finds the optimal solution.

To better understand the results, the instances were separated by industry and the objective function values, *Gap* and execution time are reported in Tables 4, 5 and 6. These indicators are provided for each of the MIP-heuristics tested and listed in Table 3.

**Table 3** – List of the solution methods computationally tested.

Method	Subtitles
MIP	A
Relax-and-Fix Backward	B
Relax-and-Fix Forward	C
Relax-and-Fix Overlapping	D
Relax-and-Fix Minimizes Backlogs	E
Fix-and-Optimize with configuration partitions and Relax-and-Fix Forward	F
Fix-and-Optimize with configuration partitions and Relax-and-Fix Overlapping	G
Fix-and-Optimize with configuration partitions and Relax-and-Fix Minimizes Backlogs	H
Fix-and-Optimize with period partitions and Relax-and-Fix Forward	I
Fix-and-Optimize with period partitions and Relax-and-Fix Overlapping	J

Besides the results for each one of the instances, Table 7 presents a general comparison considering the averages of all the instances for each indicator. In addition, the averages of the instances by industry are also reported.

### Molded pulp packaging industry

In Table 4, for each of the methods, the following is presented: “OF” indicating the value found for the objective function; “Dsv” indicating the relative difference of the value of the objective function of the method from the MIP ( $Dsv = 100 * (OF^{Heu} / OF^{MIP}) - 100$ , where  $OF^{Heu}$  represents the value of the objective function of the method and  $OF^{MIP}$  represents the value of the objective function of the MIP); and “Tm” which indicates the computational time, in seconds, to reach the indicated solution using the complete strategy. It is important to note that if  $Dsv < 0$ , the method finds a better quality solution than the MIP. In the MIP results, the “Gap” column indicates the relative difference between the lower bound (*LB*) and upper bound (*OF*) found by CPLEX. That is,  $Gap = (OF / LB) - 1$ .

**Table 4 – Computational results for the molded pulp industry instances.**

Instance	MIP			(B) R&F Backward		(C) R&F Forward		(D) R&F Overlapping		(E) R&F Min Backlog		(F) F&O/C + R&F Forward		(G) F&O/C + R&F Overlapping		(H) F&O/C + R&F Min Backlog		(I) F&O/P + R&F Forward		(J) F&O/P + R&F Overlapping	
	OF	Gap	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm
G1.Ex1	81457	24.0%	3600	3.2%	86	0.0%	42	0.0%	138	0.0%	82	0.0%	54	0.9%	151	0.0%	85	0.0%	49	0.0%	146
G1.Ex2	41427	0.0%	110	6.0%	14	8.8%	12	0.6%	35	6.1%	12	0.3%	21	0.0%	42	0.3%	14	8.8%	17	0.0%	39
G1.Ex3	38680	0.0%	255	14.7%	40	20.8%	25	1.3%	58	7.4%	59	0.7%	32	0.6%	66	0.7%	61	20.2%	30	0.7%	64
G1.Ex4	50089	0.0%	139	10.9%	23	16.0%	9	0.0%	31	3.0%	24	0.0%	15	0.0%	32	0.0%	28	16.0%	12	0.0%	35
G1.Ex5	41507	0.0%	351	11.6%	37	17.9%	43	0.6%	57	8.4%	62	0.5%	58	0.0%	68	0.5%	69	17.2%	54	0.0%	62
G1.Ex6	120020	8.0%	3600	5.1%	57	6.1%	15	0.4%	58	-2.3%	109	0.7%	27	0.5%	65	0.7%	20	5.1%	21	0.1%	61
G1.Ex7	101273	0.0%	254	8.8%	24	3.9%	7	1.0%	33	0.0%	14	0.9%	34	0.9%	39	0.9%	23	3.9%	32	1.0%	36
G1.Ex8	129908	10.0%	3600	16.0%	74	1.1%	26	0.0%	167	-1.6%	175	0.7%	46	0.0%	276	0.7%	180	1.1%	45	0.0%	176
G1.Ex9	74892	3.0%	3600	48.8%	61	4.7%	30	1.2%	74	4.2%	66	0.9%	50	0.5%	88	0.9%	77	1.1%	48	1.2%	85
G1.Ex10	37060	0.0%	288	5.4%	60	0.5%	50	0.0%	94	0.3%	54	0.3%	96	0.0%	109	0.3%	71	0.5%	91	0.0%	105
G1.Ex11	40206	0.0%	178	4.2%	43	24.6%	29	8.4%	39	20.3%	30	0.0%	37	0.4%	50	0.0%	48	23.9%	34	7.1%	44
G2.Ex1	304224	37.0%	3600	123.4%	162	5.4%	944	5.4%	1051	5.4%	1080	0.8%	2132	0.1%	2532	0.1%	2538	3.5%	2121	3.5%	2521
G2.Ex2	194559	0.0%	164	55.6%	55	25.8%	184	25.8%	189	25.8%	242	0.0%	384	0.0%	291	0.0%	355	0.0%	377	0.0%	276
G2.Ex3	213477	0.0%	2007	86.3%	523	30.9%	265	21.0%	734	25.8%	600	22.4%	351	17.2%	852	14.8%	729	30.9%	345	21.0%	850
G2.Ex4	183707	0.0%	2066	447.7%	143	0.0%	126	0.0%	502	0.0%	572	0.0%	212	0.0%	1259	0.0%	794	0.0%	207	0.0%	1257
G2.Ex5	208644	0.0%	1248	55.8%	1164	46.0%	669	4.5%	823	38.7%	676	5.5%	756	1.7%	888	1.7%	743	46.0%	748	4.5%	885
G2.Ex6	237976	14.0%	3600	29.0%	1961	13.1%	108	5.8%	653	9.1%	827	1.9%	565	0.3%	790	0.3%	1306	10.1%	555	2.4%	789
G2.Ex7	232570	33.0%	3600	64.7%	862	4.9%	212	1.8%	803	-0.9%	828	2.9%	312	0.2%	873	0.2%	913	4.9%	305	1.8%	871
G2.Ex8	196859	0.0%	2268	17.1%	140	24.7%	109	9.8%	318	10.4%	193	8.5%	226	0.0%	2809	0.0%	2105	24.7%	220	0.0%	2801
G2.Ex9	189025	0.0%	3542	61.7%	723	25.0%	998	9.3%	1015	20.5%	1311	13.6%	1424	1.6%	2579	1.6%	2589	17.0%	1421	2.2%	2575
G2.Ex10	179625	0.0%	1998	94.2%	114	12.0%	55	2.6%	67	0.8%	77	2.6%	347	2.4%	134	2.4%	218	2.6%	335	2.6%	127
G3.Ex1	59402	42.0%	3600	45.5%	214	14.0%	294	14.0%	1398	12.3%	614	3.4%	353	2.1%	1430	2.1%	651	10.6%	339	12.6%	1424
G3.Ex2	63663	27.0%	3600	41.2%	357	6.7%	1279	6.7%	1140	2.7%	1478	2.2%	1352	1.6%	1160	2.2%	1534	6.7%	1338	4.3%	1157
G3.Ex3	58104	0.0%	3386	51.9%	179	25.9%	175	1.1%	1186	23.6%	965	12.9%	218	0.5%	1209	0.5%	1000	22.7%	211	1.1%	1200
G3.Ex4	80886	48.0%	3600	53.7%	479	-0.5%	811	-4.0%	1704	-3.6%	1453	-3.1%	849	-4.2%	1743	-3.1%	1495	-0.5%	841	-4.0%	1735
G3.Ex5	66135	36.0%	3600	115.6%	545	2.6%	275	1.4%	1282	-2.1%	943	-0.7%	325	-1.6%	1309	-0.7%	983	2.6%	316	1.4%	1306
G3.Ex6	89378	58.0%	3600	206.5%	1430	8.3%	2992	-1.2%	3522	2.8%	3343	0.2%	3056	-3.9%	3570	0.2%	3396	8.3%	3040	-1.2%	3564
G3.Ex7	87112	55.0%	3600	165.6%	1125	36.1%	1765	-3.4%	2930	18.4%	2755	1.6%	1988	-10.3%	2853	-0.5%	2806	34.5%	1896	-10.4%	2948
G3.Ex8	66775	31.0%	3600	134.2%	341	21.8%	175	7.9%	1184	19.9%	1186	0.4%	210	0.0%	1229	0.4%	1219	20.6%	197	7.9%	1214
G3.Ex9	56762	21.0%	3600	3.4%	56	12.7%	190	-0.9%	496	0.5%	523	9.6%	240	-1.4%	870	-1.4%	828	12.7%	239	-0.9%	858
G3.Ex10	59418	16.0%	3600	158.6%	273	8.6%	143	8.1%	550	5.0%	217	2.2%	202	0.0%	590	0.0%	273	8.0%	199	8.1%	587
G3.Ex11	55275	27.0%	3600	78.9%	340	25.8%	1070	10.9%	1504	13.2%	1461	12.1%	1103	4.8%	1541	2.6%	1500	25.8%	1094	10.9%	1536
G3.Ex12	78080	56.0%	3600	103.8%	1891	17.9%	1438	6.7%	1548	13.6%	1452	10.6%	1471	4.3%	2093	4.3%	1971	17.9%	1465	5.1%	2091

Table 4 shows that CPLEX finds the optimal solution of the MIP solely for several instances of group G1 - with a small number of periods and configurations. On the other hand, the solver stopped due to the time limit for most of the instances of the G3 group, presented high optimality *gaps*. Among the MIP-heuristics, the (B) Relax-and-Fix Backward is the method that presented the worst performance. The Fix-and-Optimize methods with configuration partitions using Relax-and-Fix Overlapping heuristics (G) or Relax-and-Fix that minimizes backlogs (H) presented the best performances for the groups of instances of the molded pulp packaging industry.

Regarding the computational time, the (B) Relax-and-Fix Backward method consumes, in general, the shortest time - on average 407 seconds. On the other hand, the (G) Fix-and-Optimize with configuration partitions combined with Relax-and-Fix Overlapping has the highest average consumption, with 977 seconds.

### **Furniture Industry**

Similarly to the previous table, the results shown in Table 5 present the same indicators used for comparing solution methods for the furniture industry.

Table 5 shows that CPLEX stops by time limit for all instances solved by MIP solely. The G1 group solutions have a 8% gap of the optimal solution, the G2 group has more than 13% and the G3 results have more than 47%. Once more, the (B) Relax-and-Fix Backward is the method that presented the worst performance. The Fix-and-Optimize methods with configuration partitions using Relax-and-Fix that minimize backlogs (H) or Relax-and-Fix Overlapping (G) presented the best performances for the groups of instances of the furniture industry.

Regarding the computational time, the (B) Relax-and-Fix Backward method consumes, on average, a shorter time - 139 seconds. On the other hand, the (H) Fix-and-Optimize with configuration partitions using Relax-and-Fix that minimizes backlogs has the highest average runtime consumption, with 1793 seconds.

**Table 5 – Computational results for the furniture industry instances.**

Instância	MIP			(B) R&F Backward		(C) R&F Forward		(D) R&F Overlapping		(E) R&F Min Backlog		(F) F&O/C + R&F Forward		(G) F&O/C + R&F Overlapping		(H) F&O/C + R&F Min Backlog		(I) F&O/P + R&F Forward		(J) F&O/P + R&F Overlapping	
	OF	Gap	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm
G1.Ex1	510	9.0%	3600	86.0%	106	1.0%	164	1.0%	220	-1.9%	364	1.0%	484	1.0%	459	-3.7%	548	1.1%	478	1.1%	442
G1.Ex2	542	8.0%	3600	53.0%	124	4.0%	146	3.0%	267	3.8%	223	2.9%	307	1.9%	572	1.9%	898	3.1%	298	1.1%	551
G1.Ex3	594	8.0%	3600	111.0%	188	6.0%	96	0.0%	211	0.0%	343	1.7%	240	-0.3%	328	-3.3%	550	4.0%	232	0.0%	324
G1.Ex4	569	8.0%	3600	36.0%	177	5.0%	174	1.0%	278	4.8%	354	3.6%	316	2.6%	601	2.6%	823	4.9%	315	0.9%	595
G1.Ex5	562	11.0%	3600	63.0%	174	6.0%	167	2.0%	337	-1.8%	311	0.9%	531	0.5%	655	-1.8%	942	1.0%	517	1.0%	628
G2.Ex1	442	13.0%	3600	55.0%	153	21.0%	99	5.0%	349	3.8%	749	5.6%	735	3.6%	805	3.6%	1110	7.0%	687	3.8%	772
G2.Ex2	579	16.0%	3600	103.0%	108	1.0%	265	1.0%	867	-5.2%	906	-1.7%	840	-2.0%	1358	-6.2%	1728	1.0%	804	1.1%	1324
G2.Ex3	475	25.0%	3600	62.0%	117	10.0%	185	5.0%	772	-0.4%	603	2.5%	518	-0.1%	1143	-1.3%	1707	3.1%	498	3.9%	1118
G2.Ex4	486	25.0%	3600	49.0%	174	10.0%	153	1.0%	896	1.7%	713	5.8%	743	3.4%	1159	-0.2%	1678	7.0%	690	0.1%	1155
G2.Ex5	495	24.0%	3600	89.0%	148	0.0%	104	0.0%	552	-0.8%	866	-0.1%	381	-1.1%	820	-2.1%	1169	-0.1%	367	-0.2%	809
G3.Ex1	267	50.0%	3600	75.0%	147	-4.0%	641	-4.0%	961	-10.7%	1087	-4.0%	1594	-4.5%	1815	-10.7%	3358	-4.0%	1494	-3.9%	1746
G3.Ex2	235	47.0%	3600	13.0%	97	2.0%	358	2.0%	934	-2.7%	1053	-1.5%	1390	-2.4%	1924	-3.7%	3569	-0.7%	1325	-2.1%	1845
G3.Ex3	207	64.0%	3600	49.0%	109	4.0%	226	2.0%	814	0.7%	1162	3.2%	867	1.2%	2012	-1.6%	2891	3.2%	855	2.2%	1902
G3.Ex4	214	61.0%	3600	93.0%	110	-1.0%	495	-1.0%	949	-3.2%	1451	-3.5%	1179	-5.4%	1564	-5.4%	2535	-0.9%	1109	-0.8%	1554
G3.Ex5	237	63.0%	3600	85.0%	158	-2.0%	126	-2.0%	983	-7.0%	864	-5.3%	1345	-6.3%	2259	-10.4%	3398	-4.1%	1255	-4.0%	2182

### Electrofused grain industry

Table 6 presents the results for the tests with the instances of the electrofused grain industry. The same indicators as the previous tables are used for comparison.

Table 6 shows that CPLEX stops by time limit for all instances solved by mathematical modeling (MIP). The G1 group solutions have a 10% gap of the optimal solution, the G2 group has more than 20% and the G3 results have more than 60% of the optimality. Once more, (B) Relax-and-Fix Backward is the method with the worst performance. The Fix-and-Optimize methods with configuration partitions using Relax-and-Fix, which minimizes backlogs (H) or Relax-and-Fix Overlapping (G), presented the best performances for the groups of instances of the molded pulp packaging industry.

Regarding computational time, the (C) Relax-and-Fix Forward and (H) Fix-and-Optimize methods with configuration partitions combined with Relax-and-Fix that minimize backlogs consume, on average, less time - 549 and 553, seconds respectively. On the other hand, (G) Fix-and-Optimize with configuration partitions combined with Relax-and-Fix Overlapping has the highest average computational time consumption, at 1417 seconds.

### Overall comparison

By analyzing the results of the previous tables, it can be understood that the mathematical modeling resolution (MIP) using CPLEX found optimal solutions only for some small instances (considering the number of binary variables). For larger instances, the solver stops by the time limit and presents high optimality gaps. This result justifies the use of heuristic methods of resolution for this model.

Using Table 7, we can analyze the averages by groups of instances and overall average by method. To support the solution quality analysis, we use a color scale over the “Dsv” column that must be observed per group of instances. The greener the cell, the smaller the “Dsv” value. On the other hand, the redder the cell, the higher the value of “Dsv”. For example, for the G1 group of instances of the molded pulp packaging industry, the highest result for “Dsv” is (B) Relax-and-Fix Backward method and the lowest results are methods (F), (G) and (H). Note that the table is divided into two parts so that the results can be visualized better.

Among the methods that most present “Dsv” values in green, and as we can see through the “Average” lines of the table, the (H) Fix-and-Optimize method with configuration partitions that use Relax-and-Fix that minimizes backlogs is what presents the better results. The negative value indicates that the method found solutions that were, on average, -0.7% better than the solutions reported when MIP solely was solved with CPLEX. In addition, we can note that CPLEX consumed, on average, 3217 seconds to solve the MIP and Fix-and-Optimize with configuration partitions that use Relax-and-Fix that minimizes backlogs consumed, on average, 1085 seconds to present slightly better results.

**Table 6** – Computational results for the instances of the electrofused grain industry.

Instance	MIP			(B) R&F Backward		(C) R&F Forward		(D) R&F Overlapping		(E) R&F Min Backlog		(F) F&O/C + R&F Forward		(G) F&O/C + R&F Overlapping		(H) F&O/C + R&F Min Backlog		(I) F&O/P + R&F Forward		(J) F&O/P + R&F Overlapping	
	OF	Gap	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm
G1.Ex1	448	11.0%	3600	153.0%	143	6.0%	142	2.0%	276	0.8%	375	-0.2%	404	1.3%	511	-0.2%	247	1.2%	397	2.2%	490
G1.Ex2	460	11.0%	3600	147.0%	165	3.0%	188	3.0%	243	-2.1%	340	3.2%	470	0.6%	600	-4.0%	253	3.2%	451	1.0%	578
G1.Ex3	461	13.0%	3600	158.0%	158	4.0%	100	1.0%	236	-1.9%	315	1.8%	474	-0.7%	591	-1.9%	214	3.0%	469	1.0%	555
G1.Ex4	428	11.0%	3600	189.0%	142	1.0%	182	1.0%	251	-4.5%	636	0.0%	371	0.8%	609	-5.3%	352	0.0%	356	0.9%	587
G1.Ex5	487	13.0%	3600	42.0%	177	6.0%	178	2.0%	766	2.1%	327	2.4%	581	-0.1%	1068	-0.1%	396	3.0%	578	0.9%	1061
G2.Ex1	172	29.0%	3600	48.0%	280	6.0%	93	6.0%	225	5.2%	404	3.1%	654	3.5%	511	3.1%	297	4.0%	644	4.0%	480
G2.Ex2	225	27.0%	3600	179.0%	503	25.0%	369	3.0%	825	7.1%	1421	4.5%	866	1.0%	1145	4.5%	282	4.6%	857	2.0%	1133
G2.Ex3	184	21.0%	3600	93.0%	411	8.0%	560	6.0%	858	5.5%	1590	6.7%	973	3.5%	1383	3.5%	555	7.1%	965	3.9%	1365
G2.Ex4	189	26.0%	3600	95.0%	187	27.0%	622	6.0%	872	24.5%	1046	8.9%	1238	1.1%	1471	7.5%	329	9.1%	1187	3.0%	1456
G2.Ex5	192	22.0%	3600	148.0%	573	6.0%	497	6.0%	545	0.5%	847	5.4%	1008	2.9%	895	-2.0%	541	5.8%	1004	2.9%	863
G3.Ex1	128	67.0%	3600	106.0%	1123	11.2%	800	0.0%	990	2.4%	2994	6.4%	2204	-2.5%	2288	-2.5%	836	6.7%	2094	-0.5%	2222
G3.Ex2	113	61.0%	3600	64.0%	1166	3.7%	1846	-2.0%	2542	1.4%	1305	4.3%	2605	-2.8%	3634	1.4%	1035	5.6%	2582	-1.7%	3519
G3.Ex3	100	65.0%	3600	170.0%	1564	12.7%	790	5.0%	1103	1.5%	2628	2.5%	1552	3.1%	2393	-0.8%	499	3.7%	1546	4.6%	2385
G3.Ex4	103	70.0%	3600	12.0%	1386	3.8%	933	1.0%	1421	1.6%	2820	2.8%	2290	0.7%	2330	0.7%	1028	3.0%	2203	1.6%	2255
G3.Ex5	114	67.0%	3600	88.0%	1042	-3.8%	942	-3.8%	1021	-3.9%	1134	-5.2%	1923	-4.1%	1822	-6.5%	1427	-4.0%	1915	-3.7%	1740

**Table 7** – Average results of compilation by method and group of tested instances.

		(A) MIP			(B) R&F Backward		(C) R&F Forward		(D) R&F Overlapping		(E) R&F Min Backlog	
		OF	Gap	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm
Molded Pulp	G1	68775	4.1%	1452	12.8%	47	7.1%	26	0.9%	71	2.3%	62
	G2	200858	8.0%	2322	97.5%	536	17.8%	336	8.2%	566	12.9%	588
	G3	69235	34.1%	3581	107.1%	638	15.0%	937	2.6%	1550	8.4%	1434
Furniture	G1	555	8.8%	3600	70.0%	154	4.5%	149	1.4	263	1.0%	319
	G2	496	20.6%	3600	73.2%	140	7.9%	161	2.3%	687	-0.5%	767
	G3	232	57.0%	3600	63.2%	124	-0.4%	369	-0.8%	928	-4.9%	1123
Electrofused Grains	G1	457	11.8%	3600	135.9%	157	4.1%	158	1.8%	355	-1.0%	399
	G2	192	25.0%	3600	116.5%	391	14.9%	428	5.3%	665	8.6%	1062
	G3	112	66.0%	3600	87.9%	1256	5.5%	1062	-0.1%	1415	0.6%	2176
<b>Average</b>		37879	26.2%	3217	84.9%	383	8.5%	403	2.4%	722	3.0%	881

		(F) F&O/C + R&F Forward		(G) F&O/C + R&F Overlapping		(H) F&O/C + R&F Min Backlog		(I) F&O/P + R&F Forward		(J) F&O/P + R&F Overlapping	
		Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm	Dsv	Tm
Molded Pulp	G1	0.6%	43	0.4%	90	0.5%	62	6.4%	39	-5.4%	78
	G2	5.5%	614	2.2%	1191	2.0%	1123	13.5%	607	3.8%	1184
	G3	3.9%	1001	-1.4%	1651	0.4%	1546	14.5%	985	1.4%	1654
Furniture	G1	2.0%	376	1.1%	523	-0.8%	752	2.9%	368	0.8%	508
	G2	2.2%	643	0.6%	1057	-1.5%	1478	3.4%	609	1.7%	1035
	G3	-2.4%	1275	-3.6%	1915	-6.6%	3150	-1.5%	1208	-1.9%	1846
Electrofused Grains	G1	1.5%	460	0.4%	676	-2.2%	293	2.1%	450	1.2%	654
	G2	5.7%	948	2.3%	1081	3.4%	401	6.1%	931	3.1%	1059
	G3	2.3%	2115	-1.3%	2493	-1.6%	965	3.1%	2068	-0.1%	2424
<b>Average</b>		2.4%	831	0.1%	1186	-0.7%	1085	5.6%	807	0.5%	1160

If we only compare the Relax-and-Fix methods, the method that minimizes delay (E) and with Overlapping (D) presents solutions that are, on average, 3% higher than the values found with the MIP model. If we compare only the Fix-and-Optimize type methods, the best results are found using configuration partitions, particularly when the Relax-and-Fix methods that minimize backlogs (H) or the Relax-and-Fix Overlapping methods (G) are combined. It is a fact that by adding a solution improvement heuristic, such as Fix-and-Optimize, run times increase. However, runtimes still represent 1/3 of the time consumed to solve the MIP model with CPLEX.

The overlapping strategies have more binary variables to be optimized at once in relation to the other strategies. Therefore, its processing time is considerably longer. Strategies that minimize backlogs are similar in principle to overlapping strategies in order to increase the number of integer variables not fixed to correct decisions fixed in previous iterations. Thus, by correcting badly fixed variables, both the strategies of overlapping and with minimization of the backlogs presented more effective results (relationship of computational time and quality of solution).

## 6 CONCLUSIONS

In this paper, we study the lotsizing and scheduling problem with process configuration selection. We propose a general mathematical model and solution methods based on mathematical programming: the MIP-heuristics. The literature presents several applied studies of this problem considering the various specificities of the real problems. However, general mathematical modeling is still rare and solution methods are specific to the problem or adapted directly from the problem without configuration selection. The proposed mathematical model for the lotsizing and sequencing problem comprises the selection of which configurations are used for the item production. This problem is common in process industries, for example in furniture manufacturing, molded pulp packaging and electrofused grain industries, which were used as references in this study.

Several MIP-heuristic strategies and combinations are proposed and compared using computational test results. Three sets of instances based on data from the furniture, molded pulp packaging and electro melted grain industries literature were used. The best strategy is to use the combination of MIP-heuristics Fix-and-Optimize with configuration partitions that use Relax-and-Fix, which minimizes backlogs. They present better results than the resolution of the mathematical model using CPLEX and in one third of the execution time. In general, the proposed model, as it stands or with some adaptations, has the potential to adequately represent the production planning environment of these and other process industries in practice. The Fix-and-Optimize heuristics with configuration partitions that use Relax-and-Fix that minimize backlogs is a good candidate to be used in practice to solve the problem.

An interesting perspective for future research would be to investigate other formulations such as CLSD (Capacitated Lotsizing Problem with sequence-dependent setups), valid inequalities for formulations and other more refined methods to solve larger instances of the problem, e.g., hybrid methods combining exact methods with metaheuristics. An exact method with the potential to

solve this problem more effectively would be to adapt the algorithm Branch-and-Check using cuts based on the Benders logic explored in Martínez et al. (2019). The model and solution methods presented presume that all process configurations are known a priori. In cases where this is not reasonable, another interesting perspective for future research would be to reformulate the model. The possible configurations of these processes can be implicitly described in the model. Or, alternatively, developing solution methods with column generation procedures to implicitly determine the best process configurations in each problem. This generation will depend largely on the specific characteristics of the process and equipment involved and could be done through more sophisticated methods based on Dantzig-Wolfe decomposition with column generation and Branch-and-Price methods.

Other interesting future research would be to extend the model and solution methods to consider more general problem situations, for example, with multiple production lines in parallel (multi-machines) and with multiple production stages (multi-level). Moreover, developing approaches to consider uncertainties in problem parameters, based on stochastic programming methods and robust optimization, for example. In some cases, companies have difficulties in accurately estimating the economic loss due to lack or backlogs in meeting demand. In these cases, the proposal of bi-objective approaches, considering the trade-off between the backlogs in meeting demand and the costs of product inventories and configuration changes, could be useful to support production planning. Finally, it would be interesting to better evaluate the impact of the practical implementation of the proposed solution approaches to the lot-sizing and scheduling problem with process configuration selection in real situations of these and other process industries.

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