Evidence on the use of internet for businesses by MSEs in a Developing Country. The Indonesian case

TULUS T.H. TAMBUNAN

Abstract: This study aims to examine the development of Indonesian micro and small enterprises (MSEs) in utilizing the internet for their businesses. This is a descriptive study in nature, which analyses secondary data on MSMEs. It also reviews key literature on the use of ICT by MSMEs in developing countries. It shows that MSMEs, dominated by MSEs, have been the main player in Indonesian domestic economic activities as they accounted for more than 90 per cent of all firms and contributed to more than 50 per cent of gross domestic product (GDP). But, only a small fraction of total MSEs in Indonesia that utilize the internet for business, and the intensity of internet usage by MSEs varies by province and type of business. This is the first macro-level study ever conducted in Indonesia on the use of internet by MSEs based on national data from 2016 Economic Census conducted. Thus, findings of this study may add new empirical evidence to the literature on the utilization of ICT by MSMEs in developing countries.

Key words: Micro, small and medium enterprises (MSMEs), micro and small enterprises (MSEs), internet, information and communication technology (ICT), e-commerce.

INTRODUCTION

It is undeniable that information and communication technology (ICT) has changed many things in the business; it not only has changed the way businesses communicate to each other or deal with their customers, distributors and suppliers, but also through digital marketing or e-commerce it has also changes the way they promote and sell their products or purchase their raw materials. Digital Marketing has now become the trend in targeting both current and prospective customers. Most people now have daily access to the internet; via computers, laptops or smart phones. Social media is one of the best channels of online marketing, and Instagram is one of the fastest growing platforms available today. More and more businesses are eager to establish a strong presence on this network and encourage their prospects’ engagement. To be able to survive in this new business environment all companies including MSEs are pushed to adopt this technology. Soon or later, MSEs which not adopt this new technology and business practice will be displaced by their competitors and abandoned by their customers.

Governments in many countries give considerable attention to the utilization of ICT, particularly the adoption of e-commerce, by MSMEs through issuing policies and regulations to assist them to adopt this technology. In Indonesia, in the past few years the government has taken many measures to encourage or to support MSMEs, particularly MSEs, to use ICT in running their business. The measures include
providing trainings for MSEs in utilizing such as Facebook, Instagram and other application systems, and to create own websites to promote and market their goods and services; creating a special web portal (SMESCO Trade) by the Ministry of Cooperatives and SMEs that all MSMEs can use it for marketing their products; and issuing various regulations to provide a sense of security for business actors in utilizing ICT such as e-commerce for marketing and internet banking for financial transactions.

The purpose of this paper is to examine recent development of MSEs in utilizing the internet in Indonesia. More specifically, it aims to address the following three research questions. First, how many MSEs in Indonesia that use the internet for their businesses? Second, is the intensity of internet usage by MSEs different between types of business and regions within Indonesia? Third, is the profit or income earned by MSEs that use the internet greater than that earned by MSEs which do not use it?

Methodologically, this paper is based on a review of key literature on the internet usage by MSMEs mainly in developing countries and a descriptive analysis of secondary data from two sources: data on MSMEs in Indonesia for the period 1997-2017 from the Ministry of Cooperative and SME, and data on the internet usage by MSEs in Indonesia from the National Agency of Statistics (Indonesia’s Economic Census 2016). The paper also reviews key literature on the utilization of ICT by MSMEs in developing countries.

DEFINITIONS OF MSMES

In Indonesia, the definition of MSMEs is set in the Law Number 20, 2008 on MSMEs. In Article 1 in Chapter I (general provisions) of the Law, it is stated that microenterprises (MIE) is a productive business independently owned by an individual person or a business entity fulfilling the criteria of MIE as stipulated in the Law. Small enterprises (SE) is a stand-alone productive economic enterprise undertaken by an individual person or a business entity which is not a subsidiary or not a branch of a company owned, controlled, or becomes part, either directly or indirectly, of medium enterprises (ME) or large enterprise (LE) that meets the SE criteria as stated in the Act. While ME is a stand-alone productive economic enterprise undertaken by an individual person or a business entity that is not a subsidiary or not a branch of a company owned, controlled, or becomes part, directly or indirectly, of MIE, SE or LE that meets the criteria of ME as stipulated in the Act.

In this law, the criteria used to define MSMEs as set forth in Article 6 are net asset value or asset value excluding land and building of business premises, or annual sales. Under these criteria, MIE is a business unit with an asset value of at most Rp 50 million, or with annual sales of maximum Rp 300 million; SE is a business unit with an asset value of more than Rp 50 million up to a maximum of Rp 500 million, or having annual sales of more than Rp 300 million up to a maximum of Rp 2.5 billion; and ME is a company with a net worth value of more than Rp 500 million up to a maximum of Rp 10 billion, or have annual sales of over Rp 2.5 billion to a maximum of Rp 50 billion.

Alternatively, the Indonesian Central Bureau of Statistics (BPS) uses the number of workers as a measure to differentiate the scale of business between MIE, SE, ME and LE. MIE is a business unit with permanent worker up to 4 people; SE between 5 to 19 workers; and ME from 20 to 99 people. Companies with a workforce of more than 99 people are categorized as LE.
Key characteristics of MSMEs

MSMEs are not only different from LEs, but within the MSMEs group itself there is a characteristic difference between MIEs, SEs and MEs in some aspects that can be easily observed daily in Indonesia. These aspects include the sector in which they operate (formal versus informal), the organizational and management systems applied in the business, the nature of employment within the enterprise, the market orientation, the economic and social profile of the owner, and the technology used including information technology degree of mechanism in the production process (Table I). Understanding the differences in these aspects between MIEs, SEs and MEs is indeed important to understand the differences between the three subgroups of MSMEs in performance, such as output growth rates, productivity or efficiency, quality of product, competitiveness, share in gross domestic product (GDP) and exports, and also including the degree of internet usage.

Development of MSMEs

One characteristic of the Indonesian economy is that economic activities are dominated by MSMEs; although the ratio of MSMEs to LEs varies across economic sectors. For example in the mining sector, particularly in oil, gas and coal, where there are many LEs, including foreign companies, the ratio is lower than in other sectors such as trade, manufacturing industry and agriculture. According to official time series data issued by the State Ministry of Cooperatives

Table I. Key characteristics of MIE, SE, and ME.

<table>
<thead>
<tr>
<th>No</th>
<th>Aspect</th>
<th>MIE</th>
<th>SE</th>
<th>ME</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Formality</td>
<td>Degree of informality is high</td>
<td>Degree of informality is</td>
<td>All are operated formally (i.e. registered</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>lower</td>
<td>and paid taxes)</td>
</tr>
<tr>
<td>2</td>
<td>Organisation &amp; management</td>
<td>Primitive/traditional</td>
<td>Many are non-primitive</td>
<td>All have formal organisational structure</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>units with modern management systems</td>
<td>with modern management systems</td>
</tr>
<tr>
<td>3</td>
<td>Workers used</td>
<td>In general, they use unpaid family members</td>
<td>In general they use wage-</td>
<td>All use wage-paid employees</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>paid employees</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Production process</td>
<td>Tradisional/manually</td>
<td>Many are highly mechanized</td>
<td>Degree of mechanization is much higher</td>
</tr>
<tr>
<td>5</td>
<td>Market orientation</td>
<td>Most are very local oriented; served local</td>
<td>Local, national and/or</td>
<td>National and/or export</td>
</tr>
<tr>
<td></td>
<td></td>
<td>low income Households</td>
<td>export</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Economic &amp; social profile of</td>
<td>Non-/low educated and poor</td>
<td>Many are well educated and</td>
<td>Most are well-educated and from medium to</td>
</tr>
<tr>
<td></td>
<td>the owner</td>
<td></td>
<td>from non-poor families</td>
<td>high-income families.</td>
</tr>
<tr>
<td>7</td>
<td>Technology used</td>
<td>In general, they use ‘out of date’ machines</td>
<td>Many use machines and</td>
<td>Degree of modern technology used is much</td>
</tr>
<tr>
<td></td>
<td></td>
<td>or manually and do not utilize ICT</td>
<td>utilize ICT</td>
<td>higher and all utilize ICT</td>
</tr>
</tbody>
</table>

and SMEs (Menegkop & UKM) for the period 1997-2017 shows that the number of MSMEs in Indonesia increased every year from 39.765 million MSMEs (or about 99.8 per cent of the total business units in Indonesia) in 1997 to more than 59 million units by 2017 (Figure 1). Except in 1998, when the Asian financial crisis occurred during the period 1997-98 hit Indonesia, the number of MSMEs grew negatively by more than 7 per cent, and after that in 1999 as the national economy started to recover MSMEs also recovered with a positive growth rate of almost 3 per cent (Figure 2). Most MSMEs that were out of business during the crisis period were heavily dependent on imported raw materials which became very expensive in rupiah due to the weakening of the rupiah against the US dollar by more than 500 per cent in mid-1998, while domestic demand for their products declined due to rising inflation. Many also stopped operating because of the difficulty of in getting credit due to the banking crisis as the direct result of the Asian financial crisis. In addition, there were also many MSMEs which had production linkages with LEs through subcontracting arrangements forced to stop because there was no order anymore from the LEs.

One interesting thing from the Indonesian data of MSMEs is that the number of MIEs dominates the number of Indonesian MSMEs which is about 99 per cent. However, the distribution of MSMEs under this subgroup is not the hallmark of Indonesian MSMEs. For instance, based on data from the APEC Secretariat, as can be seen in Figure 3, in other both developing and developed economies in the Asia-Pacific region, the share of MIEs in total MSMEs is also large, above 50 per cent. Nevertheless, MIE’s share in total MSMEs in Indonesia is the highest, followed by Canada in second position (98 percent). However, there are differences between MIEs in Indonesia or in other developing economies in the region such as Thailand, Cambodia, Vietnam and China with those in, for example, the US, Japan, Australia and South Korea. In the first group of economies MIEs are generally traditional business units with very low degree of mechanization (see again Table I), whereas in the second group of economies they are much more modern with high degree of computerization and internet usage.

Data based on the National Economic Census 2016 show that the majority of MSMEs in Indonesia are located in Java, the most populated island where also the concentration of economic activities, particularly manufacturing industry, trade, finance, construction, agriculture and services. Most of the existing firms in non-agricultural businesses in Indonesia are also found in Java which reached 16.2 million units. They are dominated by MSEs that reached 15.9 million units or nearly 61 per cent of all non-agricultural MSEs throughout the country (Table II). The majority of MEs and LEs (or MLEs) in all non-agricultural sectors are also found in Java that reached 291.7 thousand units or 65.2 per cent of total non-agricultural MLEs in Indonesia. Meanwhile, in Papua and Maluku, the least developed region of the country, the number of non-agricultural businesses is very low, which consists of 451.9 thousand MSEs and 7.5 thousand MLEs, or only about, respectively, 1.8 per cent and 1.7 per cent of total non-agricultural business in the country.

Finally, with respect to the formation of gross domestic product (GDP), the contribution of MSMEs is always smaller than their role in generating employment. For example, in the APEC economies, more than 90 per cent of the existing total employment opportunities are generated by MSMEs, but their output contribution to GDP is below 90 per cent; although the ratio varies by economy (Yuhua 2013). This is also evident in Indonesia, where MSMEs accounted for only...
around 60 per cent of GDP in 2013. The lower contribution of MSMEs to the formation of GDP compared to their role in job creation is caused by many things, including the limitations of advanced technology, capital and human resource that made the level of productivity per unit of MSME much lower than that in LEs. Although the MSMEs’ share of GDP is greater than that of the LEs, it is simply because their number of units is far more than the number of companies from the LE category.

**Utilization of internet**

**Findings from the literature**

As the competition faced by MSMEs increasingly tight, it is vital for these enterprises to use modern technologies, including ICT as among their sources of competitive advantages. There are many indications from various sources that in the past decade more and more MSMEs are utilizing ICT or adopting e-commerce; although still many more MSMEs, especially MIEs, which do not/have not (yet) utilized this technology in running their business activities for various reasons. In accordance with this development, internet use, especially e-commerce, among these enterprises has recently become a popular topic for researchers not only in the fields of MSMEs but also in such as electronic business, information management, information systems and entrepreneurship; though research investigating on the adoption of e-commerce by MSMEs is still small in number. Most studies especially in the context of developing countries adopted descriptive survey research design in which random sampling techniques are used, and the data was analyzed using descriptive statistics. Some of these studies also made a good summary of the findings from previous studies. There are three key issues that have received a great attention from these existing studies, namely (i) factors that influence the decision of MSMEs or their main constraints to utilize ICT, (ii) companies or entrepreneurs’ motivation or reasons to utilize ICT or to adopt e-commerce, and (iii) the benefit of utilizing

![Figure 1. Total number of MSMEs in all sectors, 1997-2017 (million units).](image)

<table>
<thead>
<tr>
<th>Island</th>
<th>MSEs</th>
<th>MLEs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Java</td>
<td>60.7</td>
<td>65.2</td>
</tr>
<tr>
<td>Sumatera</td>
<td>18.6</td>
<td>16.6</td>
</tr>
<tr>
<td>Sulawesi</td>
<td>8.1</td>
<td>5.6</td>
</tr>
<tr>
<td>Kalimantan</td>
<td>5.1</td>
<td>6.0</td>
</tr>
<tr>
<td>Bali &amp; Nusa Tenggara</td>
<td>5.7</td>
<td>4.9</td>
</tr>
<tr>
<td>Papua &amp; Maluku</td>
<td>1.8</td>
<td>1.7</td>
</tr>
<tr>
<td>Total</td>
<td>100.0</td>
<td>100.0</td>
</tr>
</tbody>
</table>

*Source: BPS (2017).*

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**Table II. Distribution of MSEs and MLEs by island, 2016 (%).**
ICT and applications to support their business activities. Table III summarizes the findings of selected important studies in the past two decades.

Findings from Indonesian secondary data

In Indonesia, despite the rapidly growing internet media, the number and percentage of MSEs that have utilized the internet is still very low. According to the 2016 Economic Census, only as many as 563 thousand enterprises or about 2.14 per cent of total MSEs in Indonesia which have utilized the internet media for their business activities. Until now there are very few published papers or reports, either based on field surveys or observations, on the utilization of ICT by MSMEs in Indonesia that can explain why the use of internet by MSEs in the country is still very low. According to Julianto (2016), there are various obstacles faced by the Indonesian government (the State Ministry of Cooperative and Small Medium Enterprise) in encouraging MSEs owners to utilize ICT, which include their low understanding of this kind of technology, their mindset which is not in favor of using internet in doing their businesses, and their lack of knowledge on how to operate this technology. Meanwhile, according to a report issued by the Indonesian Ministry of Industry, MSMEs, especially MSEs and located in rather isolated/rural areas, are generally still unfamiliar with the online marketing system. They prefer to do marketing with conventional methods, by utilizing the distribution networks that they have been using for a long time or involving many distributors who have long been their customers (Julianto 2016).

So far, there is only one study in Indonesia which was based on a survey conducted by Rahayu and Day in 2015. Target respondents for their study were owner/managers of MSMEs. In this study, MSMEs refers to a business which has less than 100 employees, assets less that 10 billion rupiah and total sales per year below 50 billion rupiah. From various data sources, including from the Ministry of Cooperative and SME, a total of 3,267 MSMEs were chosen as sampling frame for this study and only 292 MSMEs participated in this study, a response rate of 8.9 per cent. Based on their finding, they conclude that the adoption of e-commerce by MSMEs in Indonesia is affected by several factors which are perceived benefits, technology readiness, owners’ innovativeness, owners’ ICT experience and owners’ ICT ability. Their findings also show that the individual factors play a significant role in adopting of e-commerce technology by MSMEs in Indonesia.

The distribution of MSEs using internet by province is shown by Figure 5. As can be seen, most MSEs in this country that utilize the internet for businesses are located in Java island. Provinces in Java with the highest proportion of MSEs using the internet are East Java with around 18.72 per cent of all MSEs using internet in Indonesia, followed by West Java and Central Java with, respectively 18.11 per cent and 15.41 per cent. While outside Java island, especially in the eastern region, the percentage is much lower. Provinces that have the lowest percentage in this region is Maluku with only 0.12 per cent, North Maluku with 0.16 per cent, and West Papua 0.19 per cent.

The percentage distribution by province as shown in Figure 5 is in line with the fact that the number of MSEs in the eastern region as well as its share in national GDP is much lower than that in the western region, especially Java where the majority of these enterprises are located and it has the highest GDP share (Figure 4). So, there is a positive relationship between the magnitude of economic activities in a province relative to other provinces, reflected by its share
Table III. Key findings of the literature on the utilization of ICT by MSMEs.

<table>
<thead>
<tr>
<th>Study and period</th>
<th>Determinant Factor/Constraints</th>
<th>Main Issue</th>
<th>Expected Benefit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Blackburn &amp; Athayde (2000), Fallon &amp; Moran (2000), Matlay (2000), Riquelme (2002)</td>
<td>Business sector, size and characteristics</td>
<td>Improves productivity and competitiveness; increase ability to operate in international markets; provides a tool for providing cost-effective ways to market their products and launch new products; creates value added, new services and new business models; improves or speeds communications; gather information; identify potential business partners.</td>
<td></td>
</tr>
<tr>
<td>Poon &amp; Swatman (1995), Akkeren &amp; Cavaye (1999), Doherty et al. (2001), Daniel et al. (2002), Farhad et al. (2011), Savrula et al. (2014)</td>
<td>Perceived relative advantage; perceived compatibility; perceived benefits; MSME owner’s/manager’s strategic vision, innovativeness, ICT knowledge, expertise, and experience, and willingness to utilize ICT as well as to adjust his/her businesses to the requirements related to the utilization of ICT; other owner’s/manager’s characteristics; business planning, organizational complexity; observability; government policies; external change agents (skilled labor, software/hardware vendors); pressures from trading partners, customers and competitors.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Table III. (continuation)

<table>
<thead>
<tr>
<th>Study and period</th>
<th>Determinant Factor/Constraints</th>
<th>Main Issue</th>
<th>Expected Benefit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Migiro (2006), Lai (2007), Standing et al. (2010)</td>
<td></td>
<td></td>
<td>Improves competitiveness and efficiency; closes the relationship gap between customers, suppliers and trading partners; streamlining of business processes; market expansion; improved operational efficiencies; access to new customers, supplier and trading partners; creation of new ways of selling existing products</td>
</tr>
<tr>
<td>Neale et al. (2006), Poorangi et al. (2013)</td>
<td>Trialability, observability, company’s culture, complexity, relative advantages</td>
<td>to create new options for their customers, instigate fast new product delivery and services, reduce costs, increase sales, provide better customer service, gather market information, improve productivity, discover and retain new customers.</td>
<td></td>
</tr>
<tr>
<td>Karakaya &amp; Shea (2008)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Azam &amp; Quaddus (2009a)</td>
<td></td>
<td></td>
<td>Increases productivity</td>
</tr>
<tr>
<td>Hunaiti et al. (2009)</td>
<td></td>
<td></td>
<td>Provides cost-effective tool to market and launch new products, improves client communications, enhance the collection of marketing knowledge and information</td>
</tr>
</tbody>
</table>
of national GDP, and the number of MSEs in the province using the internet compared to other provinces, indicated by its share of Indonesia’s total MSEs in utilizing the internet (Figure 6).

Figure 5 does not, however, show the difference between provinces in the intensity of the internet usage by MSEs. For this, Figure 7 shows the percentage of total MSEs that use the internet per province. For instance, in Java, the province with the highest percentage of MSEs that use the internet is D.I Yogyakarta with near to 6 per cent. In the second place is DKI Jakarta, the Capital city of Indonesia, with almost 4 per cent. In some provinces outside Java the internet usage rate of MSEs is also quite high, such as in Kep. Riau, Bali, and East Kalimantan, with almost 4 per cent of total MSEs in these provinces are using the internet. Here too, by combining the data in Figure 7 with data on total income and population per province, the intensity of the internet usage by MSEs is found to have a positive relationship with the level of income per capita (Figure 8).

Of course, not only factors such as income per capita, level of economic development, technical skills of workers, ICT knowledge and experience of MSE owners/managers, security, and ICT infrastructure are very influential on
the managers or business owners to use the internet in running their businesses, but the type of business is also very important. Or even it is more important than those factors because today there are many types of businesses that must use the internet or really require online transactions or the advantages of using the internet are felt directly by the company (e.g. very low cost promotion activities). The types of businesses that fall into this category include travel agencies, hotels, rental services, bookstores, fashion, and online transport.

The 2016 Economic Census shows that the types of businesses that most MSEs utilize the internet are retail trade and car and motorcycle repair and care services with around 39.64 per
Especially in the retail trade, the use of online transactions by both consumers (buying) and producers (selling) in Indonesia has grown tremendously in recent years. This development is also encouraging or even forcing more and more MSEs in this sector to utilize the internet, both in the form of using existing marketing websites and creating their own websites. Other types of businesses that are also run by many MSEs by utilizing the internet are information and communication with 11.73 per cent, manufacturing industry with 10.66 per cent, and education with 8.09 per cent. Meanwhile, the least types of businesses carried out by MSEs that utilize internet are real estate business and human health and social activities. Only about 0.56 per cent of total MSEs in the real estate sector that utilize the internet, and in the human health and social activities it is only 1.30 per cent. The low percentages actually do not show low internet utilization rates of MSEs in these two sectors but mainly because the low number of MSEs in these both categories of businesses, especially when compared to the number of MSEs in the trade sector.

Finally, Figure 10 gives an overview of turnover obtained by MSEs that utilize internet for business and those which do not use the internet. As can be seen, in general, for both categories of MSEs, most have a turnover of less than 300 million rupiah, namely a total of 79.41 per cent for MSEs that utilizes internet for business and 91.51 per cent for those not utilizing internet. This is also in line with the fact that due to their small size, most MSEs in Indonesia have turnover per year below Rp 300 million. When viewed from the percentage of MSEs with turnover more than 300 million rupiah, more than 20 per cent or about one in five MSEs which utilizes the internet for business has a turnover.
above 300 million rupiah. On the other hand, MSEs that do not utilize internet for business, the percentage of MSE which has a turnover above 300 million the rupiah is not more than 10 per cent. The ratio of MSEs that use the internet for business to those which do not use it in businesses with high turnover is greater than that in businesses with lower turnover.

This ure may give two different impressions. First, it could mean that businesses with a high turnover value usually have more complicated processes with higher degree of computerization, and a greater financial/investment risk than businesses with smaller turnover value. Therefore, naturally, companies including MSEs in the first category of businesses are more in need of modern technologies, including ICT, than their counterparts do in the second category of businesses. Or, alternatively, it could mean that MSEs that utilize internet for businesses have a greater opportunity to generate higher turnover values compared to those that do not utilize the internet, which is in accordance with what has been said in the literature on the benefits of using the internet for MSMEs. Findings from a survey conducted by the Indonesian Ministry of Industry indicate that successful MSMEs doing online marketing gain far greater profits than ever before (Julianto 2016).

CONCLUSIONS
This study reveals several key facts. First, MSMEs are of overwhelming importance to Indonesia’s local economy, accounting for more than 99 percent of all firms, and the majority
of MSMEs are MSEs. Second, the use of internet by MSEs in the country is still very low. Very few existing studies reveal several explanations, which include their low understanding of the importance of ICT for their businesses, their mindset which is not in favor of using ICT in doing their businesses (e.g., they prefer to do marketing with conventional methods), their lack of knowledge on how to operate this technology, and lack of owners’ innovativeness. Third, there is a positive relationship between the magnitude of economic activities in a province relative to other provinces and the number of MSEs in the province using the internet compared to other provinces. Fourth, the intensity of the internet usage by MSEs is found to have a positive relationship with the level of income per capita. Fifth, the type of business is also important in encouraging MSEs to utilize internet. The types of businesses that most MSEs utilize the internet are retail trade and car and motorcycle repair and care services. Sixth, MSEs in types of businesses with more complicated processes and have a greater financial risk but on the other hand have a high turnover value are more likely to utilize internet than those in types of businesses with less degree of computerization/automation and low investment risk but also small turnover value.

Finally, the information in this article is also important for policy makers not only in Indonesia but also other developing countries, for two main reasons. First, with their huge number (which is significant larger than the number of large enterprises), MSMEs are indeed very important not only as a source of employment, but, potentially, as a growth engine for the economy. This means that that capacity building, including their ability or readiness to utilize ICT, in these enterprises should be given a high priority by the policy makers in their economic development policies. Second, MSMEs are a good starting place for the development of women entrepreneurs. This means that these enterprises do have an important role to play in promoting women empowerment in developing countries, which in these days is among important targets of the sustainable development goals (SDGs).

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